"C" Change

Building an AR Team for the Future

Ricarda Rodatus VP of Analyst Relations November, 2018



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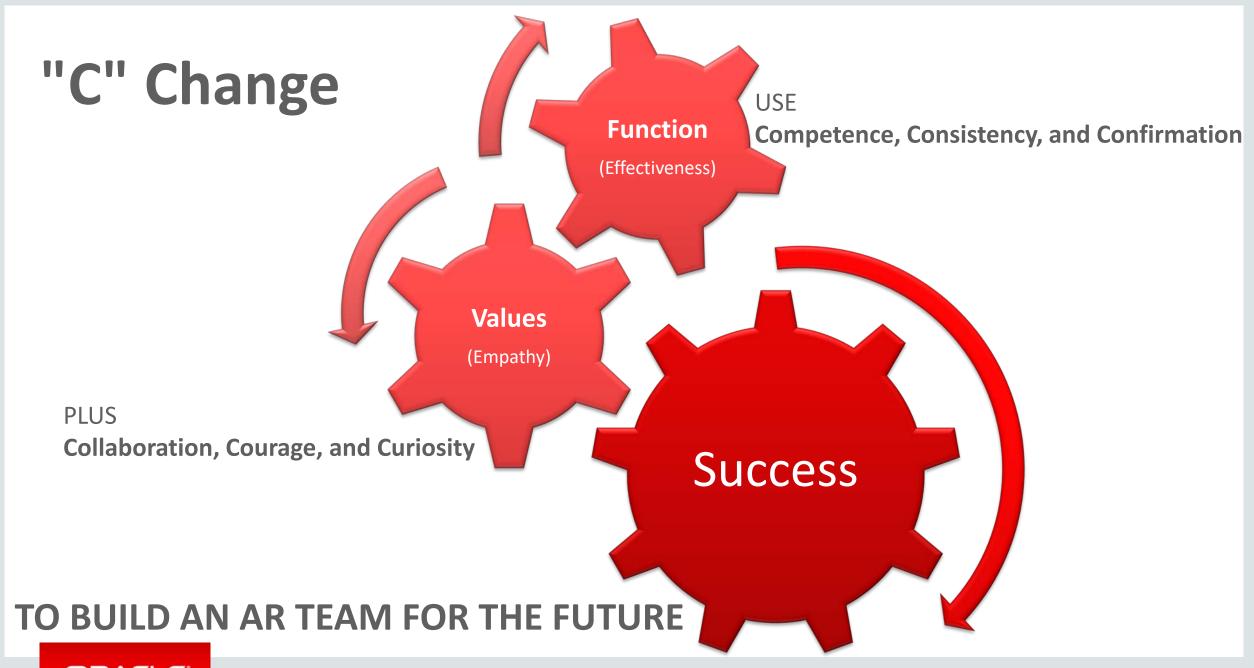
Who am I?

- Ricarda Rodatus
- America-born German
- Head of Oracle Analyst Relations Team
- >4 yrs at Oracle, previously 2.5 yrs at SAP as Head of Product Comms, 3 yrs at Microsoft as Windows Business Group Lead Germany, prior 18 yrs of Product Marketing jobs in the hardware business in the US and Germany
- What am I proud of...

My Oracle Team 2 relay group came in #4 of all corporate groups during the 2nd most iconic race in the world! We finished the Escape from Alcatraz Triathlon in 2:48hrs!!



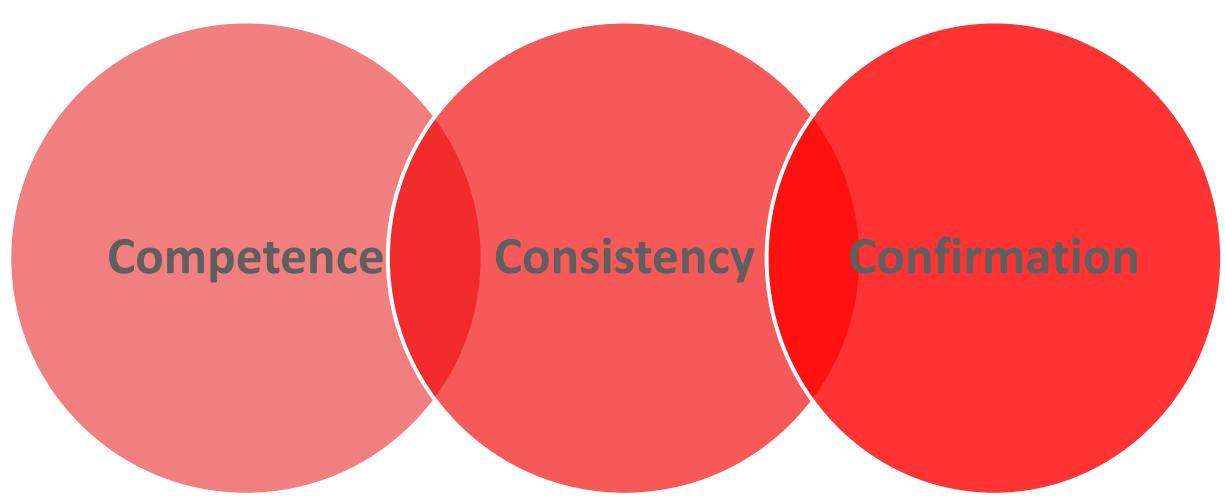
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Function





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Function

Competence

- Understand company strategy
- Build AR strategy and gameplan around company strategy
- Align internally, collaborate x-teams, and provide strategic advice
- Engage externally, and nurture strong relationships
- Help sales sell, and creatively use customers across the board
- Provide meaningful metrics

Consistency

- Be consistent with your AR
 Managers and spokespeople
- Be consistent with your reliable high-end messaging
- Be consistent with your high-quality touch-points
- And then again
 CHANGE
 - Add social components
 - Re-imagine your events
 - Explore alternative customer proof-points

Confirmation

- Identify and build a relationship to your top executives and analysts
- Communicate the appropriate content, in the right way, at the right time to your top executives and analysts
- Get confirmation from your top executives and analysts on
 - What works, is appreciated
 - What needs improvement

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To become more effective functionally – we got help from the ARchitect

Competence

- Meaningful metrics
 - Customized reporting for tracking and documenting results aligned with corporate initiatives
 - Track AR-generated customer "touches" and interactions
 - Premium Content demonstrates social impact and tracks coverage /sentiment
 - Article Tracker function collects top quotes and analyst takeaways

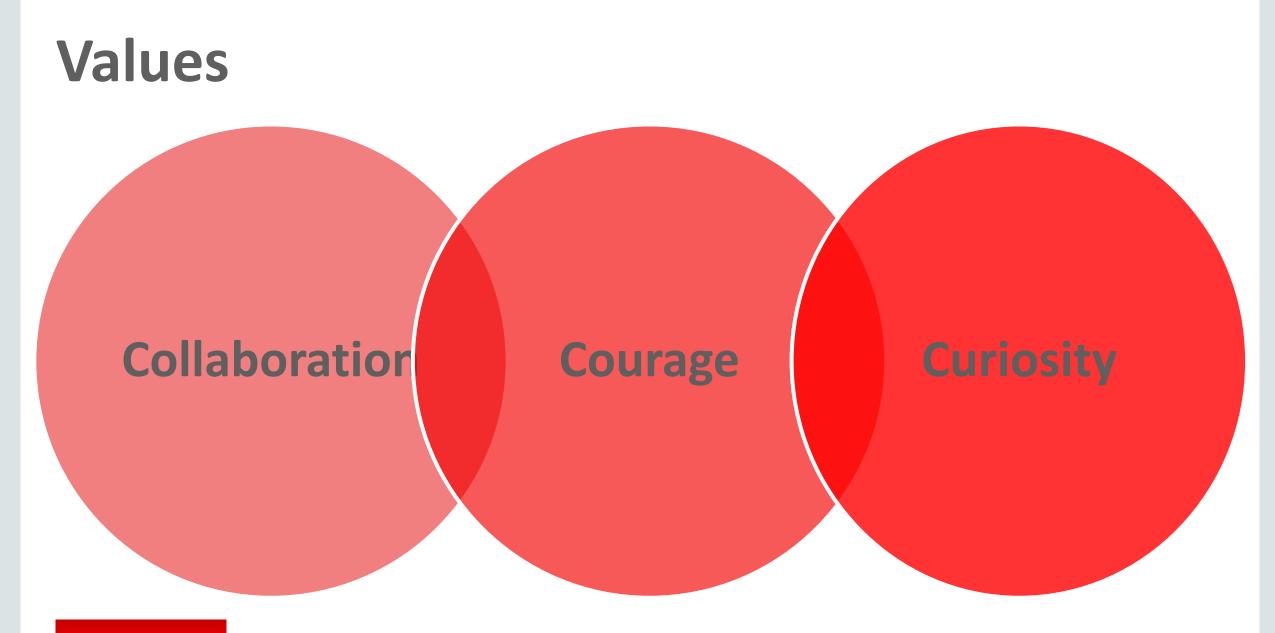
Consistency

- Re-imagine events
 - ARchitect Event Management provides ondemand, birds-eye view of entire event
 - Real-time venue scheduling eliminates conflicts with analyst agendas & locations
 - Session catalog integrated into event management module; updates dynamically
 - Consistent briefing books

Confirmation

- Build Analyst relationships
 - Platform for coordination across global team of
 - 35 AR Managers
 - Representing 57 businesses
 - Analyst search function identifies the most strategic influencers at any given time
 - AR teams share upcoming events

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Listening really deeply Ask (clarifying) questions intensively...Assert, talk, speak up, discuss, exchange!

One conversation
PARTICIPATE

Collaboration

Take initiative

Bring fresh ideas

Agree or agree to disagree

BALANCE

Not being afraid of conflict

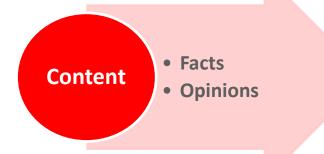
Be supportive

HEARING

Everyone has a voice, everyone needs to get heard get the best out of each other...



Collaboration is...



- Actively engaging
 - Communicate
 - Contribute
 - Iterate

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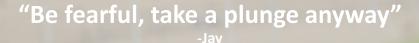


- Adopting brainstorm rules
 - Exhaust all ideas
 - Go wild
 - No judgment
 - Be creative



- Applying good practices
 - Data, data, data
 - Define the problem first
 - Assign roles
 - Get structured

...creating a whole greater than the sum of its parts



"Dig deep, go for broke if necessary" -Dennis 'Have butterflies in your stomach" -Tim

"Push the limit"

Courage

"Be genuine" "Do your

"Have the guts to reach out" -Terri

Be your own cheerleader"

"Believe in yourself" -Mike S and Toshi

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"Do something you've never done before" -Gerry

Caroly

omach" ^{im} "Do it everyday"

"Choose the hard way" -Peter

"Embrace other cultures" -Tucker

"Stay true to

yourself"

-Katie

"Learn something new every day

"Do your best, put your capabilities to the test" -Stephen

"Determination" -Krista

> "Suck it up and be brave -Christine

"Face your fears"

"Step out of your comfort zone"

-Christine and Monica

"Push yourself"

Helen

"Speak up" -Ricarda

"Explore the unexplored

-Brenda 🔌

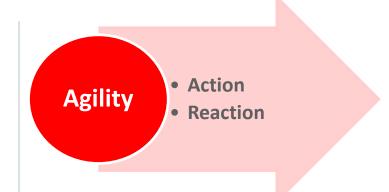
"Be open to experiencing something truly new " -Vanessa

"Get past the little sh*t and have a common goal"



- Enjoying challenges and taking advantage of opportunities...
 - be curious, go on an adventure, take risks, push harder, keep going, and improve the outcome

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- Acting and reacting quickly...
 - our thinking and behavior, rapidly course correct, turn on a dime, respond immediately, and adapt fast



- Being confident and empowered to...
 - navigate the world, the unexpected, deal with uncertainty, and constantly renew – all is always new, new, new

...stepping outside your comfort zone

"Setting new courses."

"Learning how things work."

"Going out of ones comfort zone." "Motivation to dig into the unknown."

"Trying new places and new adventures."

Curiosity

"Constantly growing and bettering yourself."

> HOW MANY Stars a io one is sure how many sta ray, but you can see 9,096 f



"Sparked by watching and observing."

"Opening our minds to what is possible."

"Using the imagination to make a prediction."

"A yearning to see the future before it happens."

"Rooted in our past, is growing in our today, and will affect our tomorrow."

"Staying hungry to engage in new experiences."

What will remain constant?" "What will change?"

"Willingness to research, and then fix problems on your own."

Curiosity is...



Encountering the unknown

- Having the interest and ability to change something ordinary into something spectacular
- Seeking out the next thing, and not worrying about failure, being judged, or being silly



Transforming the unknown to the known

- Being open and interested in new experiences, ideas, thoughts, concepts, people, places, and ways of being in the world
- Really wanting to know things and having the persistence not to stop until you do

Applying the known

Learning

& Under-

standing

 Keeping life interesting, meaningful, fun and somehow making a difference in this world

• Interest

Engagement

 Engaging in new experiences and through that constantly grow and better yourself

...what makes us unique as people

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To be more effective implementing and living our values – we got help from ARchitect

Collaboration

- Replaces several disparate systems, processes and reporting dashboards
- Allows global team to seamlessly share information anytime / anywhere
- Project and Coverage Group reporting encourages and showcases cross-team collaboration
- Consistency provides common, dynamic platform

Courage

- Secures support and funding for new system and process to re-imagine events; first vendor to use ARchitect Event Management
- Enables acting and reacting to analyst sentiment in an agile way
- Challenges past assumptions by using metrics-based decisions

Curiosity

- Platform for discovery: continually asking questions, what are we counting, what are we tracking and why?
- Easy access to stats provides platform for friendly team competition
- Social media tracking function provides a snapshot into Oracle / competitive sentiment

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Summary

